

June 2006

**DWIJENDRA TRIPATHI : CURRICULUM VITAE**

DATE & PLACE OF BIRTH : 29 July 1930; Azamgarh  
(U.P.),  
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**A. EDUCATION**

Ph.D. (Specialization : : University of Wisconsin  
1963  
Comparative Economic History  
- India & U.S.

Diploma in International : Harvard University  
1965  
Teachers' Programme : (Graduate School of  
(Specialization : Business Business Administration)  
History)

M.A. (History) : University of Allahabad  
1954

B.A. (History, Economics, : University of Allahabad  
1952  
English Litt.)

**B. POSITIONS HELD**

Professor of Business History (holding Kasturbhai Lalbhai  
Chair

from 1987 to 1990), from 1969 until retirement in 1990;  
Assistant  
Professor of Business History, 1964-1969. Indian Institute  
of  
Management, Ahmedabad (IIMA), India.

Post-Retirement Position : Senior Faculty, Entrepreneurship  
Development Institute of India, (EDI), Ahmedabad, 1990-1996.

Research Officer, Historical Research Department, State Bank  
of  
India, Bombay (May-June 1964).

Head, Department of History and Political Science,  
D.N.J.  
College, University of Jabalpur (August 1954-April 1964 -  
on  
study leave from July 1960 to August 1963).

Research Assistant, University of Wisconsin (1961-62  
and  
1962-63).

Instructor, University of Wisconsin, Madison (Summer  
1961);  
George Washington University and Howard University (Summer  
1962);  
and University of Wisconsin, Milwaukee (Summer 1963).

### **C. VISITING ASSIGNMENTS**

Visiting Researcher (American Fellowship), Brown  
University,  
Providence, R.I, U.S.A. (March - June 1992)

Visiting Research Fellow, Institute of Developing  
Economies,  
Tokyo, Japan (1985-86).

Visiting Professor, Department of History, University of Utah,  
Salt  
Lake City, U.S.A. (1979-80).

Visiting Professor, Department of American Studies,  
Jawaharlal

Nehru University, New Delhi, India (Fall, 1970).

Visiting Professor, American Studies Research Centre,  
Hyderabad,  
India (Summer 1968).

**D. COURSES TAUGHT**

- Indian Economic and Business History (Graduate level)
- Indian Entrepreneurship in Historical Perspective  
(Graduate level)
- International Business History (Graduate level)
- Indian Political and Social History (Bachelor's level)
- American History (Graduate level)
- International Relations (Graduate level)
- Asian Studies (Bachelor's level)

**E. EXPERIENCE OF ACADEMIC ADMINISTRATION**

Programme Director, Succession Planning for  
Entrepreneurial Continuity (SPEC) at EDI,  
1992 1990-  
Ahmedabad

Chairman, Economics Area, Indian Institute of  
Management, Ahmedabad 1986-  
1988

Dean, Indian Institute of Management, Ahmedabad 1972-  
1976

Chairman, Post-Graduate Programme, Indian Institute  
of Management, Ahmedabad 1968-  
1972

Chairman/Vice Chairman/Member of a number of standing committees at the Indian Institute of Management, Ahmedabad between 1966 and 1989, most important of these being, Member, IIM-A Board of Governors, 1987-90; Member, Faculty Evaluation Committee (1986-1990); Member, Editorial Board, Vikalpa: Journal for Decision Makers (1986-1990) and Chairman, Editorial Board, IIMA Alumnus (magazine for alumni, 1983-85).

Headed or served on a number of ad-hoc committees at the IIMA relating to academic or supportive administration, the most important of these being, Chairman, Administrative Services Reorganization Committee (1973) appointed to suggest measures to improve supportive services, and Chairman, Academic Administration Review Committee (1979) which recommended measures to streamline academic administration.

#### F. RESEARCH AND PUBLICATIONS

##### (i) Books and Monographs in Indian Economic & Business History

3. The Concise Oxford History of Indian Business with Jyoti Juman (Oxford University Press, Delhi, 2007) ~~forthcoming~~.
4. The Oxford History of Indian Business (Oxford University Press, Delhi, 2004). This was awarded the best book prize for the year 2004 from the Delhi Management Association.
5. Historical Roots of Industrial Entrepreneurship in India and Japan (Manohar Publications, New Delhi, 1997).
6. Facets of a Marwar Historian : Aspects of India's Social and Economic History, author and co-editor (Publication Scheme, Jaipur, 1996).
7. Business and Politics in India : A Historical Perspective, author and editor (Manohar Publications, New Delhi, 1991).

1. Oxford History of Contemporary Indian Business, (Oxford University Press, Delhi, 2013)
2. Dynamics of Ascent: A Centenary History of Bank of Baroda (Oxford University Press, Delhi, 2007)

8. Business Houses in Western India : A Study in Entrepreneurial Response, 1850-1956 (Manohar Publications, New Delhi, 1990). Several Chapters were serialized in Economic Times.
9. State and Business in India : A Historical Perspective, author and editor (Manohar Publications, New Delhi, 1987).
10. Towards a New Frontier : History of the Bank of Baroda (Manohar Publications, New Delhi, 1985).
11. Business Communities of India : A Historical Perspective, editor and author (Manohar Publications, New Delhi, 1984).
12. Tribute to Ethics : Remembering Kasturbhai Lalbhai, co-editor (Gujarat Chamber of Commerce and Industry, Ahmedabad, 1983).
13. Dynamics of a Tradition : Kasturbhai Lalbhai and His Entrepreneurship (Manohar Publications, New Delhi, 1981).
14. Dating the Destiny : Thirty Five Years of the Larsen & Toubro Limited (Indian Institute of Management, Ahmedabad, 1975).
15. The United States and India - Economic Links - 1860-1900 (Ph.D. dissertation, University of Wisconsin, Madison, 1963).

(ii) Books and Monographs in other Areas

16. Change after Alliance: Sequel to Alliance for Change with Jyoti Jumaní. (New Delhi: Tata-McGraw-Hill, 2001)
17. Alliance for Change: A Slum Upgrading Experiment in Ahmedabad (New Delhi: Tata McGraw Hill, 1998)
18. Themes and Perspectives in American History : Essays in Historiography, author and editor (American Studies

Research Centre, Hyderabad, 1978)

17. Indian Essays in American History, author and editor  
(Indian Congress of American History, Ahmedabad, 1976)

18. Teaching of American History in Indian Universities,  
author and editor (Indian Congress of American History,  
New Delhi, 1971)

19. Gleanings from Gandhian Thought, author and co-editor  
(Satyarth Publications, Jabalpur, 1959).

**(iii) Papers in Indian Economic and Business History**

1. "Indian Business History: Fallacies of Interpretation", S.C. Misra Memorial Lecture delivered on the occasion of the 66<sup>th</sup> Annual Session of Indian History Congress, Visva Bharati University, Shanti Niketan, December 2005.
2. "Stray Thoughts on Internal Migration (based on Keynote Address delivered at the National Seminar on Internal Migration in India, organized by Maulana Abul Kalam Azad Institute of Asian Studies, Kolkata, 16-17 December 2002 in Mahavir Singh (ed.) Home Away from Home: Inland Movement of People in India (Kolkata: Anamika Publishers, 2005).
3. "Crisis of Indian Polity and the Historian", General President's Address, 63<sup>rd</sup> Annual Session of Indian History Congress, December 2002.
4. "Rise of Modern Banking in the Princely States of India: The Case of the Bank of Baroda", in Amiya Kumar Bagchi, Money and Credit in Indian History from Early Medieval Times (New Delhi: Tulika Books, 2002).
5. "Partition and Indian Business" in S. Settar & Indira Gupta (eds.) Pangs of Partition (New Delhi: Indian Council of Historical Research, 2002), I, 277-298.

6. "Change and Continuity in Indian Business Families"  
'Seminar', No.482 (Oct. 1999), 29-32.
7. "Business in Modern India: Western Region" FICCI,  
Footprints of Enterprise: Indian Business through the  
Ages (New Delhi: Oxford University Press, 1998)
8. "Colonialism and Technology Choices in  
India",  
presented at the XI International Economic  
History Congress, Milan, Italy, September 1994 and published  
in  
Developing Economies, XXXIV, No.1 (March, 1996), 80-  
97.
9. "Indian Business Houses and Entrepreneurship : A  
Note  
on Research Trends" The Journal of  
Entrepreneurship,  
I, No.1 (Jan-June 1992), 75-97.
10. "Despite Hinterland : The Travails of the Karwar  
Port  
Development Scheme" in Indu Banga (ed.) Ports and  
Their  
Hinterlands in India; 1700-1950 (Manohar  
Publications,  
New Delhi, 1992), 317-336.
11. "Congress and Indian Industrialists, 1885-1947" in  
D.  
Tripathi (ed.) Business and Politics in India :  
A  
Historical Perspective (Manohar Publications,  
New  
Delhi, 1991), 86-123.
12. "Birth, Growth, and Death of Firms in a  
Proto-  
Industrial Economy : The Experience of the  
Ahmedabad  
Textile Industry, 1856-1929", presented at the  
X  
International Economic History Congress,  
Leuven,

- Belgium, September 1990 and published in Indian Historical Review, XVI, No.1-2 (1989-1990), 163-194.
13. "Fusion to Fission" (a historical analysis of the disintegration of Indian business houses), Times of India, Special Sesquicentennial Supplement on Economy, (February 1989), 41-43.
14. "From Community to Class: The Marwari in a Historical Perspective" in The Marwaris of Calcutta : Economic Times Special Supplement, (April 1988), 3-11.
15. "Business and Princely States : The Case of Baroda" in D. Tripathi (ed.), State and Business in India : A Historical Perspective (Manohar Publications, New Delhi 1987), 274-301.
16. "Social Accountability and Indian Management: A Historical Survey " presented at the 3rd Seminar in IIMA Seminar Series in Business History, 6-8 April 1987.
17. "Business History Research in India" presented at the Management Research Conference, Indian Institute of Management, Ahmedabad, 17-20 March 1987.
18. "The Congress and the Industrial Question, 1919-1935" in Ravinder Kumar (ed.), A Centenary History of the Indian National Congress Vol.II, (Vikas Publications,



New Delhi), 493-524.

19. "Class Character of Gujarati Business Communities" in  
D. Tripathi (ed.), The Business Communities of India  
:  
A Historical Perspective (Manohar Publications,  
New Delhi, 1984), 151-172.
20. "Entrepreneurship and Indian Management : A  
Historian's Glimpse of the Future" Madras Management  
Association,  
Effective Managerial Styles for Growth (Madras,  
1984),  
143-160.
21. "Innovations in the Indian Textile Industry :  
The Formative Years" in A. Okochi & S. Yonekawa  
(ed.),  
Industrialization and Business Climate (University  
of Tokyo Press, Tokyo, 1982), 175-93.
22. "Occupational Mobility and Industrial  
Entrepreneurship in India : A Historical Analysis" Developing  
Economies,  
XIX, No.1 (March 1981), 52-68.
23. "The Parsis and the United States through some  
Unused Documents" The Indian Archives, XXX, No.1 (January-  
June 1981), 36-46.
24. "A Shot from Afar : India and the Failure  
of Confederate Diplomacy" Indian Journal of  
American Studies, X, No.2 (July 1980), 74-89.
25. "The Nagarsheth of Ahmedabad : History of an  
Urban

Institution in a Gujarat City" Proceedings of the Indian History Congress, 39th Session (Hyderabad, 1978), 481-96, reproduced in Satish Chandra (ed.). Essays in Medieval Indian Economic History (New Delhi: Munshiram Manoharlal, 1990), 262-75.

26. "An Echo Beyond the Horizon : The Effect of the American Civil War on India", Journal of Indian History, Golden Jubilee Volume (University of Kerala, Trivandrum, 1973), 632-665.
27. "The Emergence of Industrial Entrepreneurship in India : An Historical Analysis" presented to the Western Conference of the Association for Asian Studies, University of New Mexico, Albuquerque, N.M., September 28-30, 1973.
28. "Indian Entrepreneurship in Historical Perspective", Economic and Political Weekly, VI, No.22 (29 May 1971), M-59 - M-66.
29. "The Illuminating Competition : Rise and Decline of American Kerosene in Indian Markets, 1860-1900", Journal of Indian History, XLIX, Nos.145-147 (April-December 1971), 181-193.
30. "Indian Cotton and Cotton Diplomacy" in G.S.Dikshit (ed.) American History by Indian Historians (American Studies Research Centre 1969), II, 101-108.

31. "India's Challenge to America in the European Markets, 1876-1900", Indian Journal of American Studies, I, No.1 (July 1969), 56-65.
  
32. "Opportunism of Free Trade : The Sadasheograh Harbour Project, 1855-1865", Indian Economic and Social History Review, V, No.4 (December 1968), 389-405, reproduced in S. Bhattacharya, Essays in Modern Indian Economic History (New Delhi: Munshiram Manoharlal, 1987) 209-217.
  
33. "Indo-American Trade, 1880-1900 : Ice and Kerosene", Itihas Anushilan, I, No.1 (June 1967), 81-90.
  
34. "Opportunism of Free Trade : Lancashire Cotton Famine and Indian Cotton Cultivation", Indian Economic and Social History Review, IV, No.3 (September 1967), 255-63.
  
35. "The Silver Question : India and America," Journal of Indian History, XLIV, No.132 (December 1966), 789-798.
  
36. "Problems and Sources of Indian Business History, 1600-1900", Proceedings of the Indian Historical Records Commission 37th Session (Delhi, 1966), 96-101.
  
37. "The King and the Commoner : American Cotton Tax and Indian Cotton, 1865-1867", Proceedings of the Indian History Congress, 28th Session (Mysore, 1966), 494-503.
  
38. "Colonialism and Modernization : The Case of Early

British Intervention in a Traditional  
 Indian Institution" with M.J. Mehta, Presented to the  
 seminar on "The Specific and the General in the Evolution  
 and Growth of Social Structure in Western  
 India", University of Rajasthan, 18-20 October 1978).

**(iv) Papers in other Areas**

39. "Crisis of Indian Polity: A Historical Perspective" in S. Settar and P.K.V. Kaimal, We lived Together (New Delhi: Indian Council of Historical Research, 1999), 290-313, also in Economic and Political Weekly, XXXV No.11, (11-17 March 2000), 937-946.
40. "Management Education and Management Institutes :  
 A Critique", Vikalpa, XI, No.1 (Jan-March 1986), 69-73.
41. "An Integrated View of Entrepreneurship", Economic and Political Weekly, XX, No.48 (30 November 1985), M-163  
 - M-168.
42. "Miles to Go : The State of Non-India History  
 in India", Presidential Address, IV Section,  
 Indian History Congress, 44th Session, Burdwan, 22-24  
 Dec. 1983.
43. "The Historian and the Civil War" in D. Tripathi  
 (ed.), Themes and Perspective in American History  
 (American Studies Research Centre, Hyderabad, 1978), 50-70.
44. "American Studies in India" in Robert H. Walkar  
 (ed.), American Studies Abroad (Greenwood Press,  
 Estport, Conn., 1975), 115-120.

45. "Black Nationalism and the Conscience of a Nation"  
presented at the ASRC-USEFI Seminar, American  
Research Centre, Hyderabad, 7-9 February 1974.
46. "American History in India : A Programme for  
the Seventies", Presidential Address at the VIII  
annual session of the Indian Congress of American  
History, Baroda, 6-7 May 1972.
47. "Post-Graduate Curriculum in Management : Search  
for Relevance", Indian Institute of Technology,  
Madras, Reorientation of Technical Education for  
Industrial Development in the Decade 1970-80 (Madras, 1972),  
701-705.
48. "American History : An Academic  
Challenge", Presidential address at the VII annual session of  
the Indian Congress of American History, Jabalpur, 26-  
28 Dec. 1970. Reproduced in D. Tripathi (ed.)  
Essays in American History (Indian Congress  
of American History, Ahmedabad, 1976), 1-13.
49. "Why Business History?", Integrated Management,  
XXII (February, 1968), 9-15.
50. "Business History : A New Dimension of  
Historical Studies", Proceedings of the Indian History  
Congress, 27th session (Allahabad, 1965), 330-31.

51. "A Study of Gandhian Philosophy in the Context of History", in B.S. Audholia and D. Tripathi (ed.) Gleanings from Gandhian Thought (Satyarth Publications, Jabalpur, 1959), 131-151.

**(v) Journalistic Articles**

52. "Giving Management Its Identity", tribute to Peter Drucker, Financial Express, 16 November 2005.
53. "Dynamics of Business Splits", Financial Express, 26 June 2005.
54. "Ahead of His Times", a centenary tribute to J.N. Tata, Times of India, 3 March 2004, also in Tata Review Special Commemorative Issue 2004 under the title "For Company and Country".
55. "Realty Check: Still a Long Way to Go", on state of women entrepreneurship in India, Financial Express (Mumbai), 18 February 2004.
56. 'Wither Family Management', Business Today, XI, No.1 Special Anniversary Issue (7-20 January 2002), 143.
57. 'From Raj to Raj (discussing state of private enterprise in free India) Business World, Special Millenium Issue (3 January 2000), 64-66.
58. 'Family Business in Free India : An Analytical Perspective' Business Today, Special Issue on India's Business Families, 1947-1997 (22 August - 5 Sept. 1997), 203-207.
59. "Playing Fraud with City's History" The Times of India (Ahmedabad), 29 September 1995.
60. 'JRD : The Manager' (Tribute to JRD Tata) Business Today (7-21 December 1993), 16-18.

61. "Fall of the Textile Men" Times of India  
(Ahmedabad)  
Supplement on 'The People of Gujarat' 30 May  
1992,  
reproduced in Economic Times (Ahmedabad), 31 May 1992.
62. "From Riches to Rags to Riches" Sunday Observer, 3-  
9  
November 1991.
63. "Calico : The End of Sarabhai History" Sunday  
Observer,  
8-15 September 1991.
64. "Tea and Historical Irony in Assam" Sunday  
Observer,  
3-8 August 1991.
65. "A Blind Hankering for the Fast Buck", Sunday  
Observer,  
16-22 June 1991.
66. "Emulate Japan for Bold Reconstruction", Times  
of  
India, 25 May 1990.
67. "Business Ethos of Gujarat" Economic Times  
(Ahmedabad),  
2 March 1990.
68. "Japanese Management : Is It Really  
Successful?",  
Economic Times 24, 25 July 1986.
69. "Japan : Turning to Third World", Economic  
and  
Political Weekly, XX, Nos.51, 52 (21-28 Dec.  
1985),  
2247-2248.
70. "Understanding Business History" with reference  
to  
Business History in Japan, Business India No.77  
(16  
Feb. - 1 March 1981), 33-34.

71. "Future Tasks of IIMS : Finding an Identity", Industrial Times, XX, No.21 (9-22 Oct. 1978), 5-6, 11.
72. "American History in India and the Fulbright Programme", Fulbright Newsletter (Winter 1975), 31-37.

**(vi) Book Reviews**

73. Gita Piramal, Business Legends in Biblio, IV, No. 1 & 2 (Jan.-Feb.1999), 17.
74. Amiya Kumar Bagchi, The Evolution of the State Bank of India, vol.2 in The Journal of Entrepreneurship VII, No.1 (Jan-June 1998), 95-99
75. Ashis Gupta, Indian Entrepreneurial Culture, in The Journal of Entrepreneurship, V-No.1 (Jan.-June 1996), 109-111.
76. Frank Simoes, Fare Forward Voyager : A Tribute to the Memory of Vasudev Salgaocar, in The Journal of Entrepreneurship, I, No.1 (Jan-Jun 1992), 140-142.
77. R.Tirumalai, The Voice of Enterprise : 150 Years of the Madras Chamber of Commerce and Industry in Indian Historical Review, XIII, Nos.1-2 (July 1986-Jan.1987), 283-85.
78. Vijaya Ramaswamy, Textiles and Weaves in Medieval South India, 1985) in Economic Times, 1 February 1987.
79. Rajat K. Ray, Industrialization in India in Indian Historical Review, V, Nos. 1-2 (July 1978 - Jan. 1979), 336-37.



80. H. Venkatasubbiah, Enterprise and Economic Change :  
50  
Years of FICCI in Indian Economic and Social History  
Review, XV, No.4 (Oct. - Dec. 1978), 537-539.
81. Thomas A. Timberg, The Marwaris : From Traders  
to  
Industrialists in Indian Book Chronicle, III, No.9 (1  
May 1978), 168-69.
82. Arun Joshi, Lala Shri Ram : A Study in  
Entrepreneurship  
and Industrial Management in Business History  
Review, LI, No.3 (Autumn 1977), 387-88.

83. David A. Baldwin (ed.) America in an Interdependent World : Problems of United States Foreign Policy in India Quarterly, XXXIV, No.3, (July - Sept. 1978), 423-425.
  
84. R. Vedavalli, Private Foreign Investment and Economic Development : A Case Study of Petroleum in India in Business History Review, LI, No.4 (Winter 1977), 547-49.
  
85. Victor Perlo, Economics of Racism, U.S.A. : Roots of Black Inequality in Indian Quarterly, XXXII, No.4 Oct. 1976), 508-10.
  
86. Vinod K. Agarwal, Initiative, Enterprise and Economic Choices in India : A Study of the Patterns of Entrepreneurship in Business History Review, L, No.2 (Summer 1976), 248-50.
  
87. Amiya Kumar Bagchi, Private Investment in India, 1900 - 1939 in Business History Review, XLVI, No.3 (Autumn, 1972), 402-404.
  
88. R.C. Jauhri, American Diplomacy and Independence for India in India Quarterly, XXVII, No.3 (July - Sept. 1971), 256.
  
89. L.P. Mathur, Indian Revolutionary Movement in the United States of America in India Quarterly, XXVII, No.2 (April - June 1971), 175-76.
  
90. Radhey Shyam Rungta, Rise of Business Corporation in India 1851-1900 XVIII in Business History Review, XLIV, No.3 (Autumn 1970), 399-400.

#### G. OTHER ACADEMIC ACTIVITIES

- Launched a new programme Succession Planning for Entrepreneurial Continuity (SPEC) in 1993 at the EDI for training younger members of business families for entrepreneurial endeavours. The Economic Times termed it as a 'trail blazing' initiative.

- Founding Editor, The Journal of Entrepreneurship; launched in 1992 under the sponsorship of the 'EDI' and published by the Sage Publications, New Delhi, the journal has been extremely well received in professional circles in India and abroad.
- Started the IIMA Seminar Series in Business History in 1982 as a part of the effort to promote historical enquiries in Indian business. Four seminars were held in the series which won national and international acclaim.

#### **H. HONOURS AND AWARDS**

- General President, Indian History Congress, 2002-03.
- Member, Executive Committee, Indian History Congress, 1996-98.
- Member, Board of Governors, Indian Institute of Management, Ahmedabad (1987 - 1990)
- Member, Expert Group on Entrepreneurship Development constituted by the Union Minister of State for Education  
- January 1989.
- Member, Archival Council, Gujarat Government (1984 - 86).
- Nominee of the Central Government on the Indian Historical Records Commission, from 1974 to 1984; from 1990 to date.  
(During other years between 1966 and 1990, represented the Indian Institute of Management, Ahmedabad.); also a member of its standing committee, 1999-2001.

- President, Indian History Congress, IV Section, 44th Annual Session, Burdwan, 22 - 24 Dec. 1983.
- Government nominated Member, Indian Council of Historical Research (1978 - 1983).
- Member, Records Purchase Committee, Gujarat Government (1978-81).
- Principal Editor for India in an international project to prepare bibliography of works in American History published outside of the United States, sponsored by the American Historical Association (1979 - 1983).
- President, Annual session of Indian Congress of American History, Jabalpur, December 1970.
- President, Annual session of Indian Congress of American History, Baroda, May 1972.
- Attended and participated in several international conferences and seminars in economic and business history, entrepreneurship, American studies, management education etc. held in different parts of Asia, Europe, and the United States. Notable among these are:
  - \* International Conference on Asian Model for Development organized by the A.D.B. Institute at Tokyo, 29-3- July 1998.
  - \* XI International Economic History Congress, Milan, Italy, September 1994. Organised a session on 'Colonialism and Technology Choice' on this occasion

and presented the theme paper.

\* X International Economic History Congress,  
Leuven, Belgium, August 1990.

\* International Economic History Congress Pre-  
session, Glasgow, September 1989.

\* Fuji International Conference in Business History  
at Tokyo, January 1981.

\* Annual Meeting of the Asian Studies Association  
at Washington D.C., March 1980.

\* Annual Meeting of the American Historical Association  
at New York, Dec. 1979 (also Chicago 1962 and New  
York 1960).

\* International Conference on "United States and  
the World" as a part of the American Bicentennial  
at Washington D.C., September 1976; was the  
overall chairman of the section on "Politics and Society" -  
one of the three sections in which the conference  
was divided.

\* Namesa (North Africa, Middle East, and South  
Asia) Conference on American Studies at Shiraz, Iran,  
Fall 1975.

\* Inter-institutional Workshop in Entrepreneurship  
at Amos Tuck School of Business Administration,  
Dartmouth College, Hanover, N.H., U.S.A., Summer 1969.

\* Asian Management Conference, University of Singapore,  
Singapore, Fall 1969.

\* International Economic History Conference, Munich,  
Fall 1965.

\* International History Conference, Vienna, Fall 1965.

- Delivered specialized lectures relating to Indian Economic  
and Business History at many foreign universities  
(besides

several prestigious Indian institutions)  
including Hitotsubashi, Tokyo, Kyoto, Cornell, Wisconsin, New  
Mexico  
Virginia, North Carolina, Washington, Texas.

- Doctoral examiner and/or member of faculty  
selection committees in several Indian universities  
including

Jawaharlal Nehru University, M.S. University of Baroda,  
Guru  
Nanak University, Amritsar, Gujarat University,  
Ahmedabad,  
University of Bombay, Bombay, and Indian Institute  
of  
Technology, Kanpur.

- Doctoral supervisor in several Indian universities  
including

the Gujarat University, University of Jabalpur, and  
Guru  
Nanak University, Amritsar.

- Consultant to Indian Council of Social Science  
Research,

Indian Council of Historical Research and other  
research  
organizations for evaluating research proposals  
and  
manuscripts for publication grants. Also consultant to  
a

number of journals including Business History Review,  
Indian  
Historical Review, Indian Journal of American Studies  
for evaluating manuscripts for publication.

- Consultant to reputed Indian business groups on issues relating to business archives and corporate history.
- Member, Editorial Board, Indian Journal of American Studies, since its inception in 1969 to 1975.
- Occasional appearances on electronic and print media relating to business matters.
- Awarded senior Fulbright-Hays Research Grant for research at the Harvard University during 1972-73 (could not avail of the grant as a result of some unexpected developments).
- Awarded a major research grant by the Indian Council of Social Science Research for research in entrepreneurship during the period 1971-74.
- Awarded Alumni Research Grant of the U.S. Educational Foundation for research in India during 1966-67 and 1969-70.
- Awarded Fulbright/Smith-Mundit Scholarship for study in the United States during 1960-61.