

# Indian Institute of Management Ahmedabad.

*Client:*  
Indian Institute of Management,  
Ahmedabad.

*Architects, Structural Engineers and  
Landscape Designers:*  
National Institute of Design.

*Architectural Consultants:*  
Mr. Louis I. Kahn, Philadelphia, USA.  
Shri B. V. Doshi, Ahmedabad.

*Structural Engineering Consultant:*  
Mahendra Raj, Bombay.

*Project:*  
College Campus comprising:  
Main Complex, School Buildings,  
Dormitories, Housing for staff  
members.

Site development.

*Site:*  
65 acres of land in Ahmedabad.

*Budget:*  
First phase estimates: Rs. 85 lakhs.  
(The entire campus is likely to cost  
about Rs. 100 lakhs).

*Requirements:*

*First phase:*

Dormitories for 300 students;  
Housing for 110 families;  
Main Complex, including class,  
seminar and faculty rooms,  
administration, library, kitchen and  
dining halls for students and faculty.

Site development.

*Second phase:*

Dormitories for 60 students,  
Housing for 65 families,  
Site development.

*Text from the Yale Architectural Journal;  
Perspecta 9/10, 1965.*

The plan comes from my feelings of  
monastery. The idea of the seminar  
classroom and its meaning of "to learn"  
extended to the dormitories comes  
from the Harvard Business School.

The unity of the teaching building,  
dormitories and teachers' houses—  
each its own nature, yet each near  
the other—was the problem I gave  
myself. The lake between student and  
teacher is one way of distance with little  
dimension. When I found this way,  
the dormitories tended, psychologically,  
to break away from the school, though  
it has no appreciable distance from it.

A work of art is the making of a life.

The architect chooses and arranges to  
express in spaces environment and  
relationships man's institutions. There  
is art if the desire for and the beauty  
of the institution is filled.

The first designs of the dormitories  
were composed as houses for sixty  
students each with two stories of  
rooms above open connecting porches  
on the ground. The end bays of each  
house toward the lake step ten feet to  
a level four feet above the water,  
giving a two-storey house-clubroom  
facing the lake. This became the space  
of invitation vested in each house and  
adding to the interhospitality in spirit  
embodied in the seminar idea of  
exchange among students and teachers.

The dormitory rooms, in groups of ten,  
are arranged around a stairway and tea-  
room hall. In this way, corridors are  
avoided, favouring the making of  
rooms which contribute to the central  
idea, calling for plan and residual  
spaces for casual and seminar study.

The tea-room entrance and positioning  
of the stair and washroom serve to  
protect the rooms from sun and glare  
without obstructing the essential  
through breeze.

The houses are oriented to the wind, all  
walls parallel with its direction. They  
are placed diagonally around a court to  
enclose the court and retain the  
strictness demanded by orientation. If  
you have a square in which everything  
is normally answerable to a square,  
you find that two sides are oriented  
improperly. By taking the diagonal  
you form odd conditions, but you do  
answer, you can conquer this  
geometry if you want to. And you  
must relentlessly look at orientation  
as something that you give to people  
because it is desperately needed. That  
is the basis of these diagonal shapes.

In the school building, you notice I  
introduced a light well. I think it is  
somewhat superior to the device I  
invented for Luanda, because there I  
put a wall up to shade the sun and  
modify glare, and here the solution is  
an integral part. The construction of  
the building is better as well because  
you have less span to deal with and the  
windows are not on the exterior  
where you do not want them. This

is a reverse bay window, you might say.  
The inner court will be shielded during  
certain ceremonies by a large canopy  
spanning eighty feet. What gave me the  
courage to do this was the architectural  
provisions made in the courtyards of  
the Akbar Palace at Lahore for the  
same purpose.

You know the people in India make  
wonderful cloth and they have  
stretched even greater distances with  
it. This court is different from things  
I have conceived before. It gives such  
joy to be the one to discover a beautiful  
way of life that belonged to another  
civilization.

You notice I made all these buildings  
answerable to each other even though  
the scale of the house and the  
dormitory and the school is so different.

The material of brick bearing walls  
and piers with concrete floors is  
retained throughout the larger spans  
giving rise to arches and buttresses,  
the more modest spaces simple slabs  
on walls. Consistent with the order of  
brick construction and the  
introduction of concrete,  
the concrete combines with the  
characteristics of brick in the making  
of the flat arches. In the houses,  
where there is not sufficient dimen-  
sional expanse to use a full arch,  
concrete restraining tension beams are  
introduced to counter the thrust of  
the flat arches.

The fullness of the light, protected, the  
fullness of air, so welcome, are always  
present as the basis for architectural  
shapes. I was impressed with the need  
for air when I happened, with  
twenty other people, in the palace in  
Lahore, where the guide showed us the  
ingenuity of craftsmen who had covered  
an entire room with multi-colored  
mirrored mosaics. To demonstrate the  
mystery of the reflections, he closed  
all the doors and lit a match. The  
light of the single match gave multiple  
and unpredictable effects but two  
people fainted for lack of air in the  
short moment that the room was shut  
off from the breeze. In that time, in  
that room, you felt that nothing is  
more interesting than air.

Louis I. Kahn

